

# University of Montana

## FY20 Operating Budget Metrics

**Revenue**

**Expenditures**

**Staffing**

**Waivers**

**Enrollment**

## University of Montana

### Current Unrestricted Revenue & Metrics

REVENUE	FY16	FY17	FY18	FY19	FY20	Difference	
					Budgeted	1yr	5yr
State Support	\$59,987,730	\$60,707,067	\$58,505,541	\$59,402,706	\$59,836,444	1%	0%
Net Tuition Revenue	\$72,971,838	\$71,986,490	\$70,972,081	\$66,624,805	\$63,575,532	-5%	-13%
Transfers/Other/MUS_RP	\$5,430,287	\$1,646,270	\$1,137,728	\$1,163,550	\$5,173,234	345%	-5%
<b>Total Operating Revenue</b>	<b>\$138,389,855</b>	<b>\$134,339,827</b>	<b>\$130,615,350</b>	<b>\$127,191,061</b>	<b>\$128,585,210</b>	1%	-7%
Discounts/Waivers	\$14,258,349	\$13,551,034	\$15,501,617	\$16,554,804	\$15,737,059	-5%	10%
Special Approps/OTO	\$4,970,557	\$0	\$0	\$0	\$0	-	-100%
<b>Total Current Unrestricted</b>	<b>\$157,200,437</b>	<b>\$147,890,861</b>	<b>\$146,116,967</b>	<b>\$143,745,865</b>	<b>\$144,322,269</b>	0%	-8%
<b>Student FTE</b>	<b>11,147</b>	<b>10,477</b>	<b>9,886</b>	<b>9,247</b>	<b>8,603</b>	-7%	-23%
Resident Students	8,154	7,576	7,110	6,661	6,117	-8%	-25%
Non-resident Students	2,993	2,901	2,776	2,586	2,486	-4%	-17%
<b>Key Metrics</b>							
State % Share	43.3%	45.2%	44.8%	46.7%	46.5%	0%	3%
State Support per Res FTE	\$7,357	\$8,013	\$8,229	\$8,918	\$9,782	10%	33%

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – increases to 46.5%, peers = 51%**
- **State \$\$ per Resident – increases by 33% since FY16, peer group median = \$8,117**

## University of Montana

### Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY16	FY17	FY18	FY19	FY20	Difference	
					Budgeted	1yr	5yr
Instruction	\$76,485,921	\$74,259,332	\$71,315,242	\$71,376,568	\$67,347,874	-6%	-12%
Academic Support	\$19,651,213	\$17,042,016	\$16,695,676	\$17,605,602	\$18,261,023	4%	-7%
Student Services	\$10,265,918	\$9,798,865	\$9,849,941	\$10,262,539	\$11,328,805	10%	10%
Institutional Support	\$13,416,344	\$15,638,004	\$12,597,335	\$12,780,918	\$13,536,379	6%	1%
Operation & Maintenance	\$15,574,692	\$15,460,940	\$15,137,898	\$15,308,303	\$15,853,999	4%	2%
Research	\$1,371,098	\$1,051,700	\$1,326,513	\$1,228,350	\$1,167,806	-5%	-15%
Public Service	\$1,339,927	\$1,320,469	\$1,178,702	\$1,115,925	\$1,089,324	-2%	-19%
Scholarships	\$86,923	\$1,462	-\$1,462	\$0	\$0	-	-
<b>Total CU Exp</b> (net of waivers/SA) →	<b>\$138,192,036</b>	<b>\$134,572,788</b>	<b>\$128,099,845</b>	<b>\$129,678,205</b>	<b>\$128,585,210</b>	-1%	-7%
<b>Student FTE</b>	11,147	10,477	9,886	9,247	8,603	-7%	-23%
<b>Key Metrics</b>							
% Instruction Exp	55%	55%	56%	55%	52%	-3%	-3%
% Instruct/Acad/Stud Ser	77%	75%	76%	77%	75%	-1%	-2%
Expenditures per Student	\$12,397	\$12,845	\$12,958	\$14,024	\$14,947	7%	21%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – down 12% over past 5 years, comprises 52% of total expenditures** BOR target = 50%
- **% Instruction + Aca Support + Stud Service is consistently over 75%** BOR target = 70%
- **Expenditures per Student –CU \$\$ Expenditures down \$10M since FY16; increases in per student expenditures due to enrollment declines, 88% of peer group median**

## University of Montana

### Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

#### STAFFING

	FY16	FY17	FY18	FY19	FY20	Difference	
						1yr	5yr
					Budgeted		
Contract Faculty (all)	646	623	587	576	561	-3%	-13%
Contract Administrators	46	43	24	21	23	9%	-50%
Contract Professionals	146	134	133	134	152	13%	4%
Classified FTE	509	464	442	399	469	17%	-8%
<b>Total Faculty/Staff</b>	<b>1,348</b>	<b>1,264</b>	<b>1,186</b>	<b>1,131</b>	<b>1,205</b>	<b>6%</b>	<b>-11%</b>

#### EXPENDITURES

Personnel Services	120,746,573	117,380,984	113,600,012	110,530,377	114,733,624	4%	-5%
Total Expenditures <small>(net of waivers)</small>	138,223,288	134,566,206	128,101,307	129,678,205	128,585,210	-1%	-7%
<b>Student FTE</b>	<b>11,147</b>	<b>10,477</b>	<b>9,886</b>	<b>9,247</b>	<b>8,603</b>	<b>-7%</b>	<b>-23%</b>

#### Key Metrics

Student to Faculty Ratio	17.2	16.8	16.8	16.0	15.3	-4%	-11%
%Personnel Services of Total	87%	87%	89%	85%	89%	4%	2%

- **Student to Faculty Ratio – budgeted for 15 to 1, peers = 18 to 1**
- **Personal Services % Share – budgeted for 89%, HECA\* benchmark = 75%**

\*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

## University of Montana

Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY16	FY17	FY18	FY19	FY20	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$2,606,502	\$2,341,967	\$2,180,533	\$1,878,996	\$2,204,670	17%	-15%
Resident Discretionary	\$3,872,528	\$3,101,698	\$3,479,995	\$4,049,437	\$4,366,196	8%	13%
Non-resident Discretionary	\$7,879,455	\$8,114,512	\$9,843,392	\$10,626,371	\$9,166,193	-14%	16%
Scholarships	\$0	\$0	\$0	\$0	\$0	-	-
Total Discounts/Waivers/Sch	\$14,358,485	\$13,558,177	\$15,503,920	\$16,554,804	\$15,737,059	-5%	10%
Student FTE	11,147	10,477	9,886	9,247	8,603	-7%	-23%
<b>Key Metrics</b>							
Waivers per Student FTE	\$1,288	\$1,294	\$1,568	\$1,790	\$1,829	2%	42%

- **Budgeting for a 5% reduction in waivers**
- **Waivers per student: budgeted to increase by \$139 per student**
- **Net Revenue per Student Benchmark: Yes, meets required levels**

## University of Montana

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY16	FY17	FY18	FY19	FY20 Budgeted	% Change	
						19 vs 20 Projected	Fall 2019 YTD*
Resident Undergrad	6,893	6,271	5,783	5,364	4,973	-7.3%	-10.3%
Resident Graduate	1,261	1,305	1,327	1,297	1,144	-11.8%	-1.0%
Non-resident Undergrad	1,674	1,657	1,547	1,385	1,247	-10.0%	-13.5%
WUE	809	727	663	603	688	14.1%	20.9%
Non-resident Graduate	510	517	566	598	551	-7.9%	-3.5%
<b>Student FTE Total</b>	<b>11,147</b>	<b>10,477</b>	<b>9,886</b>	<b>9,247</b>	<b>8,603</b>	<b>-7.0%</b>	<b>-7.1%</b>

\*Fall 19 YTD as 9/8

**Reminder:** preliminary census enrollment is recorded following the 15<sup>th</sup> day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -7% drop, down 644 student FTE**
- **Fall 2019 YTD: -7.1% year to date for Fall 2019**