

MSU Northern

FY20 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

MSU Northern

Current Unrestricted Revenue & Metrics

REVENUE	FY16	FY17	FY18	FY19	FY20 Budgeted	Difference	
						1yr	5yr
State Support	\$10,197,173	\$10,200,258	\$9,589,584	\$9,627,825	\$9,824,671	2%	-4%
Net Tuition Revenue	\$4,093,371	\$4,024,758	\$4,499,346	\$4,237,175	\$4,192,170	-1%	2%
Transfers/Other/MUS_RP	\$518,750	\$528,538	\$352,521	\$416,957	\$1,234,509	196%	138%
Total Operating Revenue	\$14,806,344	\$14,751,554	\$14,441,451	\$14,281,957	\$15,251,350	7%	3%
Discounts/Waivers	\$1,228,259	\$1,264,722	\$1,161,495	\$1,189,410	\$1,237,004	4%	1%
Special Approps/OTO	\$1,283,528	\$580,696	\$791,215	\$159,161	\$780,159	390%	-39%
Total Current Unrestricted	\$17,321,081	\$16,598,972	\$16,394,161	\$15,630,528	\$17,268,513	10%	0%
Student FTE	1,095	1,121	1,072	1,002	1,001	0%	-9%
Resident Students	924	942	907	844	844	0%	-9%
Non-resident Students	171	179	165	157	157	0%	-8%
Key Metrics							
State % Share	68.9%	69.1%	66.4%	67.4%	64.4%	-3%	-4%
State Support per Res FTE	\$11,036	\$10,829	\$10,578	\$11,404	\$11,644	2%	6%

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – drops to 64%, peers = 58%**
- **State \$\$ per Resident – slight increase, peer group median = \$8,217**

MSU Northern

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY16	FY17	FY18	FY19	FY20	Difference	
					Budgeted	1yr	5yr
Instruction	\$6,207,585	\$6,178,997	\$6,105,213	\$5,936,582	\$6,624,821	12%	7%
Academic Support	\$1,915,005	\$1,990,646	\$1,799,739	\$1,713,722	\$1,648,093	-4%	-14%
Student Services	\$2,820,062	\$2,642,698	\$2,789,034	\$2,605,852	\$2,785,917	7%	-1%
Institutional Support	\$1,668,000	\$1,655,981	\$1,678,607	\$1,590,372	\$1,771,182	11%	6%
Operation & Maintenance	\$2,071,796	\$1,919,056	\$1,815,836	\$2,094,067	\$2,011,208	-4%	-3%
Research	\$446,130	\$449,102	\$200,516	\$201,609	\$201,128	0%	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$1,000	\$2,000	\$110,709	\$107,575	\$209,001	94%	20800%
Total CU Exp (net of waivers/SA) →	\$15,129,578	\$14,838,480	\$14,499,654	\$14,249,779	\$15,251,350	7%	1%
Student FTE	1,095	1,121	1,072	1,002	1,001	0%	-9%
Key Metrics							
% Instruction Exp	41%	42%	42%	42%	43%	2%	2%
% Instruct/Acad/Stud Ser	72%	73%	74%	72%	73%	1%	0%
Expenditures per Student	\$13,817	\$13,233	\$13,525	\$14,227	\$15,234	7%	10%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – up 12% over last year, comprises 43% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 73% BOR target = 70%**
- **Expenditures per Student – increase by 7%, 114% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY16	FY17	FY18	FY19	FY20	Difference		
						Budgeted	1yr	5yr
Contract Faculty (all)	73	74	70	64	72	13%	-1%	
Contract Administrators	6	6	6	5	6	19%	7%	
Contract Professionals	35	36	36	32	34	8%	-1%	
Classified FTE	46	44	44	39	44	13%	-4%	
Total Faculty/Staff	159	160	156	140	157	12%	-1%	
EXPENDITURES								
Personnel Services	11,097,011	11,669,594	11,472,030	11,053,664	12,387,720	12%	12%	
Total Expenditures <small>(net of waivers)</small>	14,682,448	14,587,896	14,388,945	14,249,779	15,251,350	7%	4%	
Student FTE	1,095	1,121	1,072	1,002	1,001	0%	-9%	
Key Metrics								
Student to Faculty Ratio	15.1	15.1	15.2	15.7	13.9	-11%	-8%	
%Personnel Services of Total	76%	80%	80%	78%	81%	4%	6%	

- **Student to Faculty Ratio – budgeted for 14 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 81%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

MSU Northern

Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY16	FY17	FY18	FY19	FY20	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$507,902	\$500,702	\$492,460	\$499,612	\$553,004	11%	9%
Resident Discretionary	\$310,077	\$291,600	\$299,190	\$305,726	\$382,000	25%	23%
Non-resident Discretionary	\$413,341	\$474,419	\$369,845	\$384,072	\$302,000	-21%	-27%
Scholarships	\$0	\$0	\$110,709	\$107,575	\$209,001	94%	-
Total Discounts/Waivers/Sch	\$1,231,320	\$1,266,721	\$1,272,204	\$1,296,985	\$1,446,005	11%	17%
Student FTE	1,095	1,121	1,072	1,002	1,001	0%	-9%
Key Metrics							
Waivers per Student FTE	\$1,124	\$1,130	\$1,187	\$1,295	\$1,444	12%	28%

➤ **Waivers per student: budgeted to increase by 12%**

MSU Northern

Fiscal Year Student FTE - Average Annual Enrollment

% Change

ENROLLMENT	FY16	FY17	FY18	FY19	FY20	19 vs 20	Fall 2019
					Budgeted	Projected	YTD*
Resident Undergrad	860	886	862	807	806	-0.1%	-3.1%
Resident Graduate	64	55	45	38	38	0.0%	15.7%
Non-resident Undergrad	57	46	47	46	46	0.0%	0.1%
WUE	113	133	118	111	111	0.0%	-5.2%
Non-resident Graduate	1	1	1	0	0	-	0.0%
Student FTE Total	1,095	1,121	1,072	1,002	1,001	0.0%	-2.7%

*Fall 19 YTD as 9/8

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: flat enrollment**
- **Fall 2019 YTD: -2.7% year to date for Fall 2019**