

Helena College UM

FY20 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

Helena College UM

Current Unrestricted Revenue & Metrics

| REVENUE | FY16 | FY17 | FY18 | FY19 | FY20 Budgeted | Difference | |
|-----------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|------------|------|
| | | | | | | 1yr | 5yr |
| State Support | \$5,462,105 | \$5,558,149 | \$5,313,095 | \$5,334,081 | \$5,360,641 | 0.5% | -2% |
| Net Tuition Revenue | \$2,279,105 | \$2,174,633 | \$2,253,179 | \$2,226,282 | \$2,096,320 | -6% | -8% |
| Transfers/Other | \$119,253 | \$120,935 | \$125,501 | \$107,327 | \$287,714 | 168% | 141% |
| Total Operating Revenue | \$7,860,463 | \$7,853,717 | \$7,691,775 | \$7,667,690 | \$7,744,675 | 1% | -1% |
| Discounts/Waivers | \$78,250 | \$99,239 | \$116,870 | \$73,563 | \$90,000 | 22% | 15% |
| Special Approps/OTO | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Total Current Unrestricted | \$7,938,713 | \$7,952,987 | \$7,808,645 | \$7,741,253 | \$7,834,675 | 1% | -1% |
| Student FTE | 856 | 856 | 836 | 804 | 806 | 0% | -6% |
| Resident Students | 835 | 831 | 807 | 777 | 780 | 0% | -7% |
| Non-resident Students | 21 | 25 | 28 | 27 | 26 | -4% | 24% |
| Key Metrics | | | | | | | |
| State % Share | 69.5% | 70.8% | 69.1% | 69.6% | 69.2% | 0% | 0% |
| State Support per Res FTE | \$6,541 | \$6,689 | \$6,582 | \$6,869 | \$6,873 | 0% | 5% |

(based on Total Operating Revenue, net of waivers, special approps)

- **State % Share – remains consistent, peers = 72%**
- **State Funds per Resident – remains consistent, peer group median = \$7,966**

Helena College UM

Current Unrestricted Expenditures & Metrics

| EXPENDITURES | FY16 | FY17 | FY18 | FY19 | FY20 Budgeted | Difference | |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|------------|------|
| | | | | | | 1yr | 5yr |
| Instruction | \$3,273,997 | \$3,751,147 | \$3,319,075 | \$3,519,817 | \$3,629,474 | 3% | 11% |
| Academic Support | \$1,107,945 | \$1,640,454 | \$1,171,203 | \$1,231,013 | \$1,413,529 | 15% | 28% |
| Student Services | \$970,966 | \$1,047,714 | \$1,053,596 | \$976,263 | \$815,637 | -16% | -16% |
| Institutional Support | \$906,786 | \$1,102,774 | \$1,002,423 | \$1,141,669 | \$1,072,523 | -6% | 18% |
| Operation & Maintenance | \$882,588 | \$950,699 | \$885,089 | \$931,965 | \$813,512 | -13% | -8% |
| Research | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Public Service | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Scholarships | \$0 | \$0 | \$0 | \$20,241 | \$0 | - | - |
| Total CU Exp (net of waivers/SA) → | \$7,142,282 | \$8,492,788 | \$7,431,386 | \$7,820,968 | \$7,744,675 | -1% | 8% |
| Student FTE | 856 | 856 | 836 | 804 | 806 | 0% | -6% |
| Key Metrics | | | | | | | |
| % Instruction Exp | 46% | 44% | 45% | 45% | 47% | 2% | 1% |
| % Instruct/Acad/Stud Ser | 75% | 76% | 75% | 73% | 76% | 2% | 1% |
| Expenditures per Student | \$8,344 | \$9,921 | \$8,893 | \$9,732 | \$9,609 | 9% | 21% |

(based on Total CU Exp - net of waivers and special approps)

- **Instruction: 3% increase over last year, comprises 47% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 76% BOR target = 70%**
- **Expenditures per Student – remain consistent, 84% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics
 (does not include: graduate teaching/research assistants & part-time/other)

| STAFFING | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | | |
|--|------------|------------|------------|------------|------------|------------|------------|-----|
| | | | | | | Budgeted | 1yr | 5yr |
| Contract Faculty (all) | 41 | 39 | 39 | 40 | 40 | 0% | -3% | |
| Contract Administrators | 4 | 5 | 4 | 3 | 3 | 2% | -33% | |
| Contract Professionals | 12 | 13 | 13 | 13 | 14 | 4% | 11% | |
| Classified FTE | 31 | 33 | 33 | 33 | 34 | 3% | 10% | |
| Total Faculty/Staff | 89 | 89 | 89 | 89 | 91 | 2% | 2% | |
| EXPENDITURES | | | | | | | | |
| Personnel Services | 5,900,111 | 6,169,999 | 6,242,869 | 6,176,835 | 6,473,508 | 5% | 10% | |
| Total Expenditures <small>(net of waivers)</small> | 7,142,282 | 8,492,788 | 7,431,386 | 7,820,968 | 7,744,675 | -1% | 8% | |
| Student FTE | 856 | 856 | 836 | 804 | 806 | 0% | -6% | |
| Key Metrics | | | | | | | | |
| Student to Faculty Ratio | 20.7 | 22.1 | 21.3 | 20.1 | 20.2 | 0% | -2% | |
| %Personnel Services of Total | 83% | 73% | 84% | 79% | 84% | 5% | 1% | |

- **Student to Faculty Ratio – budgeted for 20 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 84%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships (source: CHE 104)

| DISCOUNTS/WAIVERS/SCH | FY16 | FY17 | FY18 | FY19 | FY20 | Difference | |
|------------------------------------|-----------------|-----------------|------------------|-----------------|-----------------|------------|------------|
| | | | | | Budgeted | 1yr | 5yr |
| BOR Designated | \$55,682 | \$64,325 | \$71,885 | \$33,173 | \$32,270 | -3% | -42% |
| Resident Discretionary | \$22,568 | \$34,915 | \$44,985 | \$60,631 | \$57,730 | -5% | 156% |
| Non-resident Discretionary | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Scholarships | \$0 | \$0 | \$0 | \$0 | \$0 | - | - |
| Total Discounts/Waivers/Sch | \$78,250 | \$99,240 | \$116,870 | \$93,804 | \$90,000 | -4% | 15% |
| Student FTE | 856 | 856 | 836 | 804 | 806 | 0% | -6% |
| Key Metrics | | | | | | | |
| Waivers per Student FTE | \$91 | \$116 | \$140 | \$117 | \$112 | -4% | 22% |

➤ **Waivers per student: remain consistent**

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Fiscal Year Student FTE - Average Annual Enrollment

| ENROLLMENT | FY16 | FY17 | FY18 | FY19 | FY20 | % Change | |
|--------------------------|------------|------------|------------|------------|------------|-------------|--------------|
| | | | | | | 19 vs 20 | Fall 2019 |
| | | | | | Budgeted | Projected | YTD* |
| Resident Undergrad | 835 | 831 | 807 | 777 | 780 | 0.4% | -9.2% |
| Resident Graduate | 0 | 0 | 0 | 0 | 0 | | |
| Non-resident Undergrad | 11 | 13 | 16 | 13 | 12 | -7.7% | -14.1% |
| WUE | 10 | 12 | 12 | 14 | 14 | 0.0% | 0.0% |
| Non-resident Graduate | 0 | 0 | 0 | 0 | 0 | | |
| Student FTE Total | 856 | 856 | 836 | 804 | 806 | 0.3% | -9.1% |

*Fall 18 YTD as 9/8

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: essentially flat enrollment**
- **Fall 2019 YTD: -9.1% year to date for Fall 2019**