

University of Montana

FY19 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

University of Montana

Current Unrestricted Revenue & Metrics

REVENUE	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
State Support	\$59,264,680	\$60,112,730	\$60,707,067	\$58,505,541	\$58,858,765	1%	-1%
Net Tuition Revenue	\$79,056,648	\$72,884,915	\$71,979,348	\$70,972,081	\$62,715,326	-12%	-21%
Transfers/Other	\$2,279,732	\$4,886,963	\$657,872	\$627,531	\$7,831,284	1148%	244%
Total Operating Revenue	\$140,601,060	\$137,884,608	\$133,344,287	\$130,105,153	\$129,405,375	-0.5%	-8%
Scholarships/Discounts/Waivers	\$15,337,066	\$14,345,272	\$13,558,176	\$15,501,617	\$17,019,451	10%	11%
Special Approps/OTO/MUS-RP	\$3,180,079	\$4,970,557	\$988,398	\$510,197	\$500,000	-2%	-84%
Total Current Unrestricted	\$159,118,205	\$157,200,437	\$147,890,861	\$146,116,967	\$146,924,826	1%	-8%
Student FTE	11,824	11,147	10,477	9,886	9,207	-7%	-22%
Resident Students	8,568	8,154	7,576	7,110	6,812	-4%	-20%
Non-resident Students	3,256	2,993	2,901	2,776	2,395	-14%	-26%
Key Metrics							
State % Share	42.2%	43.6%	45.5%	45.0%	45.5%	0.5%	3%
State Support per Res FTE	\$6,917	\$7,372	\$8,013	\$8,229	\$8,640	5%	25%

(based on Total Operating Revenue, net of waivers, special approps, & MUS_RP)

- **State % Share – increases to 45.5%, peers = 50%**
- **State Funds per Resident – increases by 25% since FY15, peer group median = \$8,427**

University of Montana

Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Instruction	\$77,405,597	\$76,485,961	\$74,258,892	\$71,315,242	\$73,368,052	3%	-5%
Academic Support	\$20,018,287	\$19,649,150	\$17,042,016	\$16,695,676	\$16,792,245	1%	-16%
Student Services	\$10,782,188	\$10,265,918	\$9,798,865	\$9,849,941	\$9,200,823	-7%	-15%
Institutional Support	\$14,145,342	\$13,416,344	\$15,634,753	\$12,597,335	\$12,990,746	3%	-8%
Operation & Maintenance	\$16,040,511	\$15,574,692	\$15,460,940	\$15,137,898	\$15,150,202	0%	-6%
Research	\$1,768,729	\$1,491,007	\$1,050,238	\$1,326,513	\$1,242,821	-6%	-30%
Public Service	\$1,479,350	\$1,340,216	\$1,320,502	\$1,178,702	\$1,160,486	-2%	-22%
Total CU Exp (net of waivers/SA) →	\$141,640,004	\$138,223,288	\$134,566,206	\$128,101,307	\$129,905,375	1%	-8%
Student FTE	11,824	11,147	10,477	9,886	9,207	-7%	-22%
Key Metrics							
% Instruction Exp	55%	55%	55%	56%	56%	1%	2%
% Instruct/Acad/Stud Ser	76%	77%	75%	76%	76%	0%	0%
Expenditures per Student	\$11,979	\$12,400	\$12,844	\$12,958	\$14,109	9%	18%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – down 5% over past 5 years, comprises 56% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 75% BOR target = 70%**
- **Expenditures per Student –CU \$\$ Expenditures down \$12M since FY15; increases in per student expenditures due to enrollment declines, 84% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	658	646	623	587	571	-3%	-13%
Contract Administrators	50	46	43	24	24	0%	-52%
Contract Professionals	147	146	134	133	147	10%	0%
Classified FTE	547	509	464	442	450	2%	-18%
Total Faculty/Staff	1,402	1,348	1,264	1,186	1,191	0%	-15%
EXPENDITURES							
Personnel Services	122,385,416	120,746,573	117,380,984	113,600,012	114,282,130	1%	-7%
Total Expenditures <small>(net of waivers)</small>	141,640,004	138,223,288	134,566,206	128,101,307	129,905,375	1%	-8%
Student FTE	11,824	11,147	10,477	9,886	9,207	-7%	-22%
Key Metrics							
Student to Faculty Ratio	18.0	17.2	16.8	16.8	16.1	-4%	-10%
%Personnel Services of Total	86%	87%	87%	89%	88%	-1%	-1%

- **Student to Faculty Ratio – budgeted for 16 to 1, peers = 18 to 1**
- **Personal Services % Share – budgeted for 88%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
BOR Designated	\$3,414,727	\$2,606,502	\$2,341,967	\$2,180,533	\$2,354,508	8%	-31%
Resident Discretionary	\$2,657,121	\$3,872,528	\$3,101,698	\$3,479,995	\$4,613,716	33%	74%
Non-resident Discretionary Scholarships	\$9,278,382	\$7,879,455	\$8,114,512	\$9,843,392	\$10,051,227	2%	8%
	\$0	\$0	\$0	\$0	\$0	-	-
Total Discounts/Waivers/Sch	\$15,350,230	\$14,358,485	\$13,558,177	\$15,503,920	\$17,019,451	10%	11%
Student FTE	11,824	11,147	10,477	9,886	9,207	-7%	-22%
Key Metrics							
Waivers per Student FTE	\$1,298	\$1,288	\$1,294	\$1,568	\$1,849	18%	42%
Average Net Revenue per FTE							
Non-resident				\$15,111	\$14,041	-7%	-
Resident				\$12,267	\$12,685	3%	-
Difference				\$2,844	\$1,357	-52%	-

Policy 940.13: The Montana University System must ensure that the average net tuition revenue per non-resident student (not including WUE students) exceeds the average net tuition revenue plus state appropriations per resident student. In other words, net educational revenues per student FTE must be greater for the non-resident student population than the resident student population.

- **Waivers per student: budgeted to increase by \$281 per student**
- **Net Revenue per Student Benchmark: Yes, meets required levels**

University of Montana

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY15	FY16	FY17	FY18	FY19 Budgeted	% Change	
						18 vs 19 Projected	Fall 2018 YTD*
Resident Undergrad	7,319	6,893	6,271	5,783	5,557	-3.9%	-8.2%
Resident Graduate	1,249	1,261	1,305	1,327	1,255	-5.4%	-0.6%
Non-resident Undergrad	2,004	1,674	1,657	1,547	1,263	-18.4%	-10.5%
WUE	740	809	727	663	612	-7.7%	-9.2%
Non-resident Graduate	512	510	517	566	520	-8.1%	5.9%
Student FTE Total	11,824	11,147	10,477	9,886	9,207	-6.9%	-7.0%

*Fall 18 YTD as 9/9

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: -6.9% drop, down 679 student FTE**
- **Fall 2018 YTD: -7.0% year to date drop for Fall 2018**