

# MSU Billings

## **FY19 Operating Budget Metrics**

**Revenue**

**Expenditures**

**Staffing**

**Waivers**

**Enrollment**

## MSU Billings

### Current Unrestricted Revenue & Metrics

REVENUE	FY15	FY16	FY17	FY18	FY19 Budgeted	Difference	
						1yr	5yr
State Support	\$21,651,326	\$22,576,769	\$22,303,961	\$21,428,156	\$21,746,721	1%	0%
Net Tuition Revenue	\$16,896,662	\$15,837,355	\$14,633,519	\$14,215,117	\$14,675,264	3%	-13%
Transfers/Other	\$1,326,399	\$888,689	\$1,112,119	\$1,612,144	\$900,126	-44%	-32%
<b>Total Operating Revenue</b>	<b>\$39,874,387</b>	<b>\$39,302,813</b>	<b>\$38,049,599</b>	<b>\$37,255,417</b>	<b>\$37,322,111</b>	0%	-6%
Scholarships/Discounts/Waivers	\$2,787,782	\$2,310,901	\$2,303,991	\$2,266,028	\$2,153,994	-5%	-23%
Special Approps/OTO/MUS-RP	\$196,180	\$487,987	\$118,138	\$129,351	\$129,778	0%	-34%
<b>Total Current Unrestricted</b>	<b>\$42,858,349</b>	<b>\$42,101,701</b>	<b>\$40,471,728</b>	<b>\$39,650,796</b>	<b>\$39,605,883</b>	0%	-8%
<b>Student FTE</b>	<b>3,924</b>	<b>3,640</b>	<b>3,448</b>	<b>3,376</b>	<b>3,381</b>	0%	-14%
Resident Students	3,392	3,193	3,053	2,977	2,978	0%	-12%
Non-resident Students	532	447	395	399	403	1%	-24%
<b>Key Metrics</b>							
State % Share	54.3%	57.4%	58.6%	57.5%	58.3%	1%	4%
State Support per Res FTE	\$6,383	\$7,071	\$7,306	\$7,197	\$7,302	1%	14%

(based on Total Operating Revenue, net of waivers, special approps, & MUS\_RP)

- **State % Share – increases to 58.3%, peers = 61%**
- **State Funds per Resident – slightly below system average, peer group median = \$8,393**

## MSU Billings

### Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Instruction	\$20,431,299	\$20,213,242	\$20,275,744	\$18,766,915	\$19,660,857	5%	-4%
Academic Support	\$3,765,575	\$3,442,370	\$3,485,497	\$3,211,555	\$3,076,824	-4%	-18%
Student Services	\$5,633,751	\$5,240,489	\$5,394,441	\$5,449,208	\$5,115,476	-6%	-9%
Institutional Support	\$4,018,103	\$3,576,915	\$3,624,868	\$3,705,724	\$3,607,424	-3%	-10%
Operation & Maintenance	\$5,862,124	\$5,781,028	\$5,902,687	\$5,840,474	\$5,640,693	-3%	-4%
Research	\$163,539	\$0	\$0	\$0	\$0	-	-
Public Service	\$371,783	\$340,602	\$326,240	\$354,871	\$350,615	-1%	-6%
<b>Total CU Exp</b> (net of waivers/SA) →	<b>\$40,246,174</b>	<b>\$38,594,646</b>	<b>\$39,009,477</b>	<b>\$37,328,747</b>	<b>\$37,451,889</b>	0%	-7%
<b>Student FTE</b>	3,924	3,640	3,448	3,376	3,381	0%	-14%
<b>Key Metrics</b>							
% Instruction Exp	51%	52%	52%	50%	52%	2%	2%
% Instruct/Acad/Stud Ser	74%	75%	75%	73%	74%	1%	0%
Expenditures per Student	\$10,256	\$10,603	\$11,314	\$11,056	\$11,077	0%	8%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction – down 4% over past 5 years, comprises 52% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 73% BOR target = 70%**
- **Expenditures per Student –CU \$\$ Expenditures down \$3M since FY15; increases in per student expenditures due to enrollment declines, 87% of peer group median**

## MSU Billings

Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY15	FY16	FY17	FY18	FY19	Difference	
						Budgeted	1yr
Contract Faculty (all)	216	199	191	190	194	2%	-10%
Contract Administrators	32	28	28	9	9	5%	-71%
Contract Professionals	53	48	47	63	64	2%	21%
Classified FTE	134	123	121	116	120	3%	-11%
<b>Total Faculty/Staff</b>	<b>435</b>	<b>398</b>	<b>386</b>	<b>378</b>	<b>387</b>	<b>2%</b>	<b>-11%</b>
<b>EXPENDITURES</b>							
Personnel Services	31,703,747	29,602,770	30,156,811	29,155,100	29,384,233	1%	-7%
Total Expenditures <small>(net of waivers)</small>	40,246,174	38,594,646	39,009,477	37,328,747	37,451,889	0%	-7%
<b>Student FTE</b>	<b>3,924</b>	<b>3,640</b>	<b>3,448</b>	<b>3,377</b>	<b>3,381</b>	<b>0%</b>	<b>-14%</b>
<b>Key Metrics</b>							
Student to Faculty Ratio	18.1	18.3	18.1	17.8	17.4	-2%	-4%
%Personnel Services of Total	79%	77%	77%	78%	78%	0%	0%

- **Student to Faculty Ratio – budgeted for 17 to 1, peers = 16 to 1**
- **Personal Services % Share – budgeted for 78%, HECA\* benchmark = 75%**

\*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

## MSU Billings

Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY15	FY16	FY17	FY18	FY19	Difference	
						Budgeted	1yr
BOR Designated	\$695,777	\$706,287	\$639,130	\$595,981	\$626,330	5%	-10%
Resident Discretionary	\$590,492	\$534,924	\$493,087	\$432,770	\$447,004	3%	-24%
Non-resident Discretionary	\$582,333	\$639,508	\$639,050	\$633,679	\$634,984	0%	9%
Scholarships	\$919,179	\$430,182	\$532,724	\$603,698	\$445,676	-26%	-52%
<b>Total Discounts/Waivers/Sch</b>	<b>\$2,787,781</b>	<b>\$2,310,901</b>	<b>\$2,303,991</b>	<b>\$2,266,128</b>	<b>\$2,153,994</b>	<b>-5%</b>	<b>-23%</b>
<b>Student FTE</b>	<b>3,924</b>	<b>3,640</b>	<b>3,448</b>	<b>3,376</b>	<b>3,381</b>	<b>0%</b>	<b>-14%</b>
<b>Key Metrics</b>							
Waivers per Student FTE	\$710	\$635	\$668	\$671	\$637	-5%	-10%

➤ **Waivers per student: budgeted to decrease by 5%**

## MSU Billings

Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY15	FY16	FY17	FY18	FY19 Budgeted	% Change	
						18 vs 19 Projected	Fall 2018 YTD*
Resident Undergrad	3,147	2,957	2,813	2,738	2,738	0.0%	-4.0%
Resident Graduate	245	236	240	239	240	0.2%	-5.1%
Non-resident Undergrad	208	173	147	136	140	2.9%	-3.0%
WUE	298	254	227	240	240	0.0%	-9.9%
Non-resident Graduate	26	20	21	23	23	0.0%	-46.6%
<b>Student FTE Total</b>	<b>3,924</b>	<b>3,640</b>	<b>3,448</b>	<b>3,377</b>	<b>3,381</b>	<b>0.1%</b>	<b>-4.8%</b>

\*Fall 18 YTD as 9/9

**Reminder:** preliminary census enrollment is recorded following the 15<sup>th</sup> day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: flat enrollment**
- **Fall 2018 YTD: -4.8% year to date drop for Fall 2018**