

Helena College UM

FY19 Operating Budget Metrics

Revenue

Expenditures

Staffing

Waivers

Enrollment

Helena College UM

Current Unrestricted Revenue & Metrics

REVENUE	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
State Support	\$5,245,273	\$5,462,105	\$5,558,149	\$5,313,095	\$5,334,081	0%	2%
Net Tuition Revenue	\$2,415,178	\$2,279,105	\$2,174,633	\$2,253,179	\$2,117,181	-6%	-12%
Transfers/Other	\$78,566	\$96,596	\$97,528	\$102,165	\$330,315	223%	320%
Total Operating Revenue	\$7,739,017	\$7,837,806	\$7,830,310	\$7,668,439	\$7,781,577	1%	1%
Scholarships/Discounts/Waivers	\$100,823	\$78,250	\$99,239	\$116,870	\$115,000	-2%	14%
Special Approps/OTO/MUS-RP	\$56,406	\$22,657	\$23,407	\$23,336	\$25,000	7%	-56%
Total Current Unrestricted	\$7,896,246	\$7,938,713	\$7,952,987	\$7,808,645	\$7,921,577	1%	0%
Student FTE	939	856	856	835	829	-1%	-12%
Resident Students	914	835	831	807	806	0%	-12%
Non-resident Students	25	21	25	28	23	-19%	-8%
Key Metrics							
State % Share	67.8%	69.7%	71.0%	69.3%	68.5%	-1%	1%
State Support per Res FTE	\$5,739	\$6,541	\$6,689	\$6,582	\$6,618	1%	15%

(based on Total Operating Revenue, net of waivers, special approps, & MUS_RP)

- **State % Share – remains consistent, peers = 75%**
- **State Funds per Resident – remains consistent, peer group median = \$7,966**

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Current Unrestricted Expenditures & Metrics

EXPENDITURES	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Instruction	\$3,591,600	\$3,273,997	\$3,751,147	\$3,319,075	\$3,615,413	9%	1%
Academic Support	\$1,126,615	\$1,107,945	\$1,640,454	\$1,171,203	\$1,326,743	13%	18%
Student Services	\$893,326	\$970,966	\$1,047,714	\$1,053,596	\$979,075	-7%	10%
Institutional Support	\$1,021,328	\$906,786	\$1,102,774	\$1,002,423	\$970,081	-3%	-5%
Operation & Maintenance	\$888,822	\$882,588	\$950,699	\$885,089	\$915,264	3%	3%
Research	\$0	\$0	\$0	\$0	\$0	-	-
Public Service	\$0	\$0	\$0	\$0	\$0	-	-
Total CU Exp (net of waivers/SA) →	\$7,521,691	\$7,142,282	\$8,492,788	\$7,431,386	\$7,806,576	5%	4%
Student FTE	939	856	856	835	829	-1%	-12%
Key Metrics							
% Instruction Exp	48%	46%	44%	45%	46%	2%	-1%
% Instruct/Acad/Stud Ser	75%	75%	76%	75%	76%	1%	1%
Expenditures per Student	\$8,010	\$8,344	\$9,921	\$8,895	\$9,417	6%	18%

(based on Total CU Exp - net of waivers and special approps)

- **Instruction: 9% increase over last year, comprises 46% of total expenditures BOR target = 50%**
- **% Instruction + Aca Support + Stud Service is consistently over 75% BOR target = 70%**
- **Expenditures per Student – slight increase over last year, 83% of peer group median**

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Current Unrestricted Faculty/Staff FTE & Metrics

(does not include: graduate teaching/research assistants & part-time/other)

STAFFING	FY15	FY16	FY17	FY18	FY19	Difference	
					Budgeted	1yr	5yr
Contract Faculty (all)	48	41	39	39	44	11%	-9%
Contract Administrators	4	4	5	4	3	-23%	-21%
Contract Professionals	16	12	13	13	15	14%	-6%
Classified FTE	32	31	33	33	38	14%	16%
Total Faculty/Staff	100	89	89	89	99	11%	-1%
EXPENDITURES							
Personnel Services	6,079,701	5,900,111	6,169,999	6,242,869	6,519,720	4%	7%
Total Expenditures <small>(net of waivers)</small>	7,521,691	7,142,282	8,492,788	7,431,386	7,806,576	5%	4%
Student FTE	939	856	856	835	829	-1%	-12%
Key Metrics							
Student to Faculty Ratio	19.7	20.7	22.1	21.3	19.0	-11%	-3%
%Personnel Services of Total	81%	83%	73%	84%	84%	-1%	-1%

- **Student to Faculty Ratio – budgeted for 19 to 1, peers = 15 to 1**
- **Personal Services % Share – budgeted for 84%, HECA* benchmark = 75%**

*Higher Education Cost Adjustment, higher education specific inflation index developed by SHEEO

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Discounts, Waivers & Scholarships (source: CHE 104)

DISCOUNTS/WAIVERS/SCH	FY15	FY16	FY17	FY18	FY19	Difference	
						1yr	5yr
					Budgeted		
BOR Designated	\$72,088	\$55,682	\$64,325	\$71,885	\$70,610	-2%	-2%
Resident Discretionary	\$28,735	\$22,568	\$34,915	\$44,985	\$44,390	-1%	54%
Non-resident Discretionary	\$0	\$0	\$0	\$0	\$0	-	-
Scholarships	\$0	\$0	\$0	\$0	\$0	-	-
Total Discounts/Waivers/Sch	\$100,823	\$78,250	\$99,240	\$116,870	\$115,000	-2%	14%
Student FTE	939	856	856	835	829	-1%	-12%
Key Metrics							
Waivers per Student FTE	\$107	\$91	\$116	\$140	\$139	-1%	29%

➤ **Waivers per student: same as FY18**

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Fiscal Year Student FTE - Average Annual Enrollment

ENROLLMENT	FY15	FY16	FY17	FY18	FY19 Budgeted	% Change	
						18 vs 19 Projected	Fall 2018 YTD*
Resident Undergrad	914	835	831	807	806	-0.1%	-6.3%
Resident Graduate	0	0	0	0	0		
Non-resident Undergrad	15	11	13	16	11	-32.9%	-22.2%
WUE	10	10	12	12	12	0.0%	28.3%
Non-resident Graduate	0	0	0	0	0		
Student FTE Total	939	856	856	836	829	-0.8%	-6.2%

*Fall 18 YTD as 9/9

Reminder: preliminary census enrollment is recorded following the 15th day of class, final enrollment at end-of-term, fiscal year enrollment = ((summer + fall) + spring) / 2

- **1-year Budgeted: essentially flat enrollment**
- **Fall 2018 YTD: -6.2% year to date drop for Fall 2018**