

MINUTES OF THE BOARD OF REGENTS
OF HIGHER EDUCATION
MONTANA UNIVERSITY SYSTEM

DATE: June 19-20, 1986

LOCATION: Conference Room
Montana University System
33 South Last Chance Gulch
Helena, Montana

REGENTS PRESENT: Morrison, Hurwitz, McCarthy,
Birkenbuel, Redlin, Scully
Commissioner of Higher Education Carroll
Krause

REGENTS ABSENT: Lind

PRESIDENTS PRESENT: Tietz, Carpenter, Merwin, Treadway, Norman
Acting Presidents Dayton and Habbe

PRESIDENTS ABSENT: None

Minutes of Thursday, June 19, 1986

Chairman Morrison called the meeting to order at 1:30 p.m. Roll call was taken, and it was determined a quorum was present.

Chairman Morrison called for additions or corrections to the minutes of the previous meetings. None were stated. The minutes of the May 15-16, 1986 meeting, and the June 9, 1986 Special Call Meeting were ordered approved.

Chairman Morrison introduced Mr. Scott Birkenbuel, newly-appointed student Regent. Mr.

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Birkenbuel was appointed to a one-year term ending June 10, 1987. He is a student at Montana State University.

By-Laws and Policy Committee

Submission Agenda

Commissioner Krause reviewed Item 41-003-R0973, Post-retirement employment; Montana University System (REVISED). The proposed revision makes more clear that a post-retirement faculty member is restricted to one-third of his final salary and not a one-third time appointment. The other changes make more clear that this policy can also be used for administrative personnel. The item will be placed on the Action Agenda at the July meeting.

Action Agenda

Item 16-005-R0577, Classification; Montana University System (REVISED) was discussed. The revision adds a new Section 5 which states the policy does not apply to work study or other student employment programs, nor to temporary employment. This was always the intent, but was not clearly stated, and has caused audit problems. On motion of Regent McCarthy, the item was approved.

Item 18-005-R1077, Fee Waivers; Montana University System (REVISED) proposed a change in the "Procedures" section, 4(c). The change makes the time period in which the honor scholarship for National Merit Scholarship semi-finalists must be used consistent among the high school and community college honor scholarships. On motion of Regent Redlin, the item was approved.

Capital Construction Committee

After brief discussion, on motion of

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Regent Hurwitz, the following two items were approved:

Item 51-101-R0686, Lodge Building - Roof Repairs,
University of Montana

Item 51-104-R0686, Planning for Cloverbowl
Renovation; University of Montana

Item 51-105-R0686, Planning for Field House
Technical Grid; University of Montana, was withdrawn at
the request of the institution. It was explained the
University has the authority to plan the project at the
estimated cost of \$3,000. Planning will be funded from
building fee and/or auxiliary enterprise reserves. If
the project is determined to be feasible, it will be
brought back to the Board for approval, and will include
estimated construction costs.

Long Range Building Program priorities

1987-1989 Biennium

Bill Lannan, Director of Special Projects,
distributed a revised list of the System's long range
building program priorities as recommended by the
Commissioner and staff. The priority listing was
reviewed by category. Campus personnel elaborated on
the projects, and responded to Regents' questions.

The long-standing problem the System has
with the State Architecture and Engineering Division's
definition of instructional facilities was discussed. A
& E maintains the posture that certain auxiliary
enterprise facilities built with student fees should not
receive state funds for maintenance, particularly
physical education facilities. The Regents consider
this posture regressive, and a disincentive for
facilities to be built with student fees. Certain of

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these facilities are included in priority 13 under "Renovations", repair of the electric loop at Montana Tech. A severe health and safety hazard exists on the campus because of the condition of this loop. After discussion, it was the consensus the request be left in the priority listing including the auxiliary enterprise facilities, and that Mr. Lannan have further conversations with A & E on the matter. If A & E's position has not changed, it may be necessary to try to convince the 1987 Legislature to take a different view. Because of the severe shortage of state funds available for necessary new construction, a policy is needed that encourages outside participation, rather than discourages it. It will be increasingly difficult to convince students and other groups to contribute to new construction if the state requires that "maintenance also be endowed."

After discussion of each of the categories, the following motions were made:

On motion of Regent Hurwitz, tentative approval was given to the Health and Safety listing, (Regents Priority 1), amended to include \$25,000 for remodeling of the hood system in the existing laboratories in the Metallurgy Building at Montana Tech.

On motion of Regent McCarthy, the Major Maintenance listing (Regents' Priority 2) was tentatively approved, amended to include a new number 12, (major maintenance at the Agricultural Experiment Station in the amount of \$160,000), and with the caveat that additional information will be supplied to the Executive Branch on the retrofit paybacks anticipated in categories 8, 9, and 10 (heating control - Old Main,

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WMC; temperature controls, UM; and exterior doors and vestibules, WMC).

On motion of Regent McCarthy, the Renovations (Utility Systems) listing (Regents' Priority 3) was tentatively approved.

On motion of Regent McCarthy, the Renovations and Additions listing (Regents' Priority 4) was tentatively approved, with Regents Morrison and Scully voting no.

Regent Scully moved the Handicapped Accessibility Projects be approved, with the deletion of the library elevator at Western Montana College. The motion failed.

On motion of Regent McCarthy, the Handicapped Accessibility Projects list was tentatively approved, with Regent Scully voting no.

The Board recessed at 2:40 p.m. and reconvened in executive session.

The Board reconvened in open meeting at 3:25 p.m. Chairman Morrison stated because several legislators and others were present who wished to testify on the proposed elimination of the Butte Nursing Clinical Center, no further action would be taken on the Long Range Building Program priorities until after that hearing.

Chairman Morrison stated before the hearing, the Board wished to act on two matters.

Regent Redlin moved Dr. James V. Koch be appointed President of the University of Montana effective September 1, 1986 at a salary of \$73,000. The motion carried unanimously.

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Regent Hurwitz moved the presidential salary increases, and the salary increase for the Commissioner of Higher Education, which were approved at the June 9, 1986 Special Call meeting, be held in abeyance until such time as the System knows what action is taken by the special session of the Legislature on the pay plan for all state employees. The motion carried unanimously.

Chairman Morrison stated as a corollary to the above motion, that when the Legislature's action on the pay plan is known, the Board of Regents will have to address any inequity that may have been created in presidential salaries within the System, particularly between Montana State University and the University of Montana.

Curriculum Committee

Informational Report on Butte Nursing Clinical Center;
Montana State University

President Tietz, Montana State University, opened the discussion of the Butte Nursing Clinical Center with an explanation of the circumstances leading to discussion of its closure. He reviewed the general fund reductions which have occurred at MSU in the past biennium, the anticipated revenue shortfall caused by declining enrollments, the 2% rollback in general funds in March, 1986, and the Governor's 5% reduction in general fund being considered during the special session of the Legislature now in progress. In addition, the Governor is asking that the money to fund the pay plan for FY 1986 be withdrawn. President Tietz stated this reduction at Montana State University totals nearly \$3.3 million below revenues that were anticipated when the biennium budget was built.

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Because it has been obvious that some of these reductions would occur, MSU has been deeply involved in planning to accommodate such a drastic reduction. President Tietz referenced the court actions brought against the planning process, and the resulting release of the minutes of the Planning Council. Montana State University is considering merging and eliminating about five departments. The nursing program, faced with declining enrollments and with four branch campuses with staffing requirements at each location that must be met to meet accreditation, would not be exempt from examination. Primarily, the probable decision to close one of those extended campuses is a fiscal decision. The estimated savings resulting from closure of the Butte campus are approximately \$192,000 a year. The Butte extended campus was considered by those involved in the planning process to be the logical one for closure because the clinical facilities are small and fragmented and because of the current staffing of that campus. Each clinical specialty at each location must be served by a particular clinically specialized nurse. As set out in the memorandum to Scott Seacat dated June 9, 1986 (on file), recruitment of faculty for the Butte extended campus has been extremely difficult. President Tietz also reviewed the status of the students attending the Butte extended campus. There are 31 students presently in the program. After the first quarter of the next academic year, the seven third-quarter seniors will graduate, leaving 24 students in the program at the Butte location. President Tietz stressed MSU's commitment to maintain the program at the least until the third-quarter seniors are through. He also stressed

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Montana State University has made no formal presentation to the Regents to close any campus of the nursing program at this time. He agreed there should be a public hearing on the matter. The final decision in his view will be largely an economic one, and will be made by the Board of Regents. President Tietz stated the question has to be asked if four branch campuses of the nursing program should be maintained, or in the interests of efficiency, one should be closed.

President Tietz responded to Regents' questions concerning the review that led to the selection of the Butte campus for possible closure.

Butte area legislators, students from the Butte extended campus, and representatives of local hospitals and other health care providers spoke in opposition. Senator Judy Jacobson cited actions taken by the legislature in previous sessions to support the extended campus nursing program, and her own and other legislators' continued efforts to reduce the negative effects to the System being considered in the special session now in progress. She, and other legislators present, urged no action be taken on the Butte campus closure until a performance audit could be conducted of the entire nursing program by the Legislative Auditor.

Students presently in the program presented written and oral testimony in opposition to the closure. The letters of "guaranteed placement" for upper division coursework received by the students were discussed at some length. Students maintained these constituted a contract in good faith, and contractually assured they could complete their entire clinical experience for two years at one extended campus location

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as long as coursework was successfully completed.

At the conclusion of the presentation of testimony, Chairman Morrison stated for the record that today's discussion was simply a public hearing on the issue. The Board will take no action until a plan is submitted by President Tietz at the end of the special session of the legislature, and the results are known of the performance audit of the entire nursing program. The welfare of the students will be amply considered.

Regent Scully noted all involved should be aware the legislature controls to a large degree what will happen to education in Montana. He cautioned the students in this particular program are not alone in the plight they face. Students across the state are in the same situation. All answers to these problems will not come from the Board of Regents. The Board can only respond to what is given to it by the Legislature. He added it was his hope the people involved in today's hearing did not feel their obligation to support higher education is over now that this hearing is over. The more difficult part of the struggle will occur in the remaining weeks of the special session, and in the 1987 Legislative Session.

Collective Bargaining Committee

On motion of Regent McCarthy, the 1985-87 Collective Bargaining Agreement with Western Montana College Faculty Association, Local 4323, MFT, AFT, AFL-CIO and the Montana University System was approved.

The meeting recessed at 4:45 p.m.

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Chairman Morrison called the meeting to

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order at 9:05 a.m. with the same members present.

Long Range Building Program Priorities, 1986-87 Biennium
(continued)

Bill Lannan explained that the Energy Management Control System, Montana State University, on the priority listing under New Construction, is presented to obtain approval to seek legislative authorization for construction. The project will be paid for entirely from "other funds", and will not be funded from Long Range Building Program funds. Regent Hurwitz moved that approval to seek legislative authorization for the construction be approved. The motion carried.

Mr. Lannan next reviewed the three new buildings recommended for submission under the Long Range Building Program. He explained they were not presented in a recommended priority order. Mr. Lannan reviewed the characteristics of each of the proposed projects that cause them to merit submission under the Long Range Building Program.

President Merwin, Northern Montana College, requested the Multi-Use Technology Building be added to the list, noting it has been NMC's number one priority for six years, and has been submitted as part of previous Long Range Building submissions. Regents discussed the status of the probable funds available for the LRBP, and the wisdom of submitting what might be viewed as an unrealistic list of major buildings.

Regent Hurwitz moved the Multi-Technology Building be added to the Regents recommended list of new construction. The motion carried, with Chairman Morrison voting no.

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Regent Hurwitz then moved the new construction list be prioritized as follows: 1) Engineering/Physical Science Building, MSU - \$18,000,000; (2) Business Administration Building, UM - \$12,500,000; (3) General Classrooms and Office Building, EMC - \$16,750,000; and (4) Multi-Use Technology Building, NMC - \$7,041,000.

Discussion was held on the motion. Chairman Morrison felt strongly the Regents should be realistic concerning the state's financial situation, and submit only one request for new construction.

Regent Redlin questioned the rationale that selected a research building as a higher priority than an instructional one. It was explained the MSU building was both a research and an instructional building, and would enhance Montana's economy in the long run. Regent Redlin stated her belief the primary goal of education must be instruction, and she would in no way be supportive of a proposal that would result in a building, rather than funds for instruction.

The status of the bonding program which funds the Long Range Building Program was discussed. It was agreed all four of the new construction requests are urgently needed, and submitting them to the legislature at least provides an opportunity to explain the need. What must be made very clear is that the Regents have prioritized the request, and have a clearly defined number one priority.

The question was called on Regent Hurwitz' motion. The motion carried to prioritize the new construction list as set out above.

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Regent Hurwitz moved the following new construction projects be submitted to the Executive Branch as the Regents' recommended priorities, with the caveat it is clearly understood the Engineering/Science Building is the Regents' number one priority for new construction:

Priority Number One: Engineering/Physical Science Building, MSU.

Priority Number Two: Business Administration Building, UM.

The motion carried, with Regent Scully voting no.

Chairman Morrison then called for a motion on the System's Long Range Building Program to be submitted to the Executive Branch, including those items given tentative approval in yesterday's meeting, and the amendments approved. Regent Hurwitz moved the Long Range Building Program Priorities be approved as amended. The motion carried. A copy of the Regents' recommended Long Range Building Program Priorities is attached to and made a part of these minutes.

President Carpenter, EMC, asked for clarification on the new construction priorities. He asked if the number one priority building is constructed in the next biennium, would the number two priority then move to number one. It was the consensus it would not. Circumstances and Board membership can change, and the priority listing is subject to revision each biennia.

Regent Scully questioned whether the process of selecting LRBP priorities is satisfactory to the Board. Because of time constraints, many of the Regents are unable to make the scheduled campus tours, and thus lack first hand knowledge of what is proposed.

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The Commissioner was instructed to work with the presidents to submit alternatives to the present format.

At the Chairman's request, Commissioner Krause read a resolution on the retirement of Dr. Irving E. Dayton from the Montana University System. The resolution cited some of Dr. Dayton's many accomplishments and contributions to the System, and expressed the Board's gratitude and appreciation to Dr. Dayton for the many contributions he has made to the state of Montana, and to higher education. Chairman Morrison presented Dr. Dayton with a plaque of the state of Montana, and expressed the Board's and the System's best wishes to Dr. and Mrs. Dayton for future happiness and success in any and all future endeavors.

On motion of Regent Scully, the resolution was adopted.

Addition to Agenda

President Tietz briefly reviewed Montana State University, Eastern Montana College, and Miles Community College's efforts to assist Dull Knife Community College in its effort to regain accreditation candidacy status. He explained certain federal requirements that must be met related to acceptance of DKCC's credits by accredited institutions during the interim period in order that the institution can continue to receive federal assistance. He asked that Regents' Policy 301.5, Transfer of Credits, be amended to add a new paragraph 7.(c) under Board Policy as set out on the hand-out distributed (on file). If approved, students seeking transfer from institutions outside the jurisdiction of the Northwest Association of Schools and Colleges or from institutions which are not in candidate

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status will be accepted if that institution has a specifically approved agreement for acceptance of credits with a non-accredited institution within the state. On motion of Regent Scully, the revision to Regents' Policy 301.5 was approved as amended.

Budget Committee

Jack Noble reviewed Item 51-102-R0686, University Center Fee Increase and Proration; University of Montana. The item authorizes an increase in the University Center Operating Fee to meet utility costs. Under the present budget constraints at the University, the utility costs at the Center can no longer be subsidized. The increase is supported by the students. Mr. Noble noted the dollar amounts set out in the item as presented are incorrect, and should be amended to read that the fee will increase from \$32 to \$33 per student per quarter. On motion of Regent McCarthy, the item was approved as amended.

Item 51-103-R0686, University Center Development Fee; University of Montana, was reviewed and discussed at length. The proposal would allow the University of Montana to collect a \$5 per student per quarter University Center Development Fee under an established proration to fund the planning and construction of authorized capital construction projects and developments in the University Center. A "mall concept" would be developed in the Center, and renovated space would be leased to private businesses. Students would have control over who could lease the space, and the services provided would be those students wished to have. ASUM has considered and approved the fee with the understanding that its continued existence and

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collection is contingent upon compliance with strict provisions set out in the policy.

Regents' concerns with commercialization of campus facilities for private enterprise were discussed. It was explained that while this concept was new to Montana, it has been implemented in other states. What is requested by this policy is exploration of the concept. The campus would work with the local Chamber of Commerce to assure fairness in leasing the facilities. Presently, the space is not utilized by students. The goal is to allow the Center to develop into a focal point of campus life. As the Center now stands, it is a drain on the University. The bowling alley built some time ago was seldom used, but the space has to be maintained and heated. Paul Tuss, President, ASUM, explained students are paying about \$90 in student fees for the Center, and do not believe they are getting maximum use out of the facility. Students are willing to put this additional amount into the building. There is no guarantee students will utilize the facility under this concept, but it is a given factor it is not attractive to students as it is now. Students believe they will have maximum control over what businesses are allowed into the facility, they know what services they would like provided, and they believe it will be successful.

Acting President Habbe and George Mitchell, Director of Auxiliary Services, spoke in support of the proposal. Declining enrollments have resulted in a revenue shortfall in some of the auxiliary services which has to be addressed. It is not believed it is precedent-setting to allow private enterprise on

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campus. President Habbe noted the item gives the University only limited authority at this time, and specific projects would be brought back to the Board for approval. If this project is not approved, the University will have to look for some other way to make the facility viable with a probable additional increase in fees.

Regent Redlin opposed allowing subsidization of commercial business in University owned facilities through student fees. If the space is renovated at student expense, and the business leasing the space fails, students will have to pay to renovate again for a second lessee. She objected to only one concept being presented for consideration, and asked that other alternatives be presented. Regent Scully stated for the record that before the Board makes such a change in its present policy regarding use of state facilities there should be more study and discussion.

Chairman Morrison called for a motion. Regent Hurwitz moved the item be approved with the caveat the concept would be explored, and proposals be brought back to the Board for approval.

Regent Scully made a substitute motion. He moved the fee be approved, and the University come back to the Board for approval of disbursal of monies generated by the fee. Planning options will be discussed by the Board, and questions of liability will have to be addressed. President Habbe concurred with the substitute motion, stating he felt the University could work with the wording of Regent Scully's motion. The question was called. Regent Scully's substitute motion carried, with Regent Redlin voting no.

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Item 51-501-R0586, Authorization to Charge a Student Union Building Use Fee; Montana College of Mineral Science and Technology, was deferred to allow the College to provide additional student in-put on implementation of the fee.

Item 51-702-R0686, Authorization to Expend Computer Fee Funds; Eastern Montana College, was reviewed by President Carpenter. He briefly reviewed the explanation set out on the item, and stated the monies would be expended in conformance with Regents' policy. On motion of Regent McCarthy, the item was approved.

President Carpenter also reviewed Item 51-701-R0686, Report on Parking Management Task Force and Increase in Parking Fees; Eastern Montana College. The item authorizes a variety of parking fees as set out on the item, and increases the maximum fee per quarter from \$10 to \$15. The report of the Parking Management Task Force (on file) was also referenced. On motion of Regent McCarthy, the item was approved.

Regent Scully voiced objection to the "hop scotch" approach he believed is used to address the parking issue on all the campuses. He reiterated his suggestion made during a previous discussion of on-campus parking that a policy be explored to prohibit driving on all the campuses.

Jack Noble reviewed Item 51-901-R0686, Authorization to Establish a Partially Self-Insured Group Insurance Plan for Montana University System Employees Including all Authorized Affiliated Group Employees; Commissioner of Higher Education (Revised). Mr. Noble reviewed the history of the self-insurance

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plan and its original administration as an auxiliary enterprise account utilizing the accounting system of Montana Tech. The program has been reviewed by the legislative auditor, who has strongly recommended its administration be moved to the Commissioner of Higher Education's office. At issue is whether the interest income on the self-insurance reserves can be retained if that change is made. A letter of clarification on that point was solicited from James Howeth of the Board of Investments. A reply was received affirming that the interest income could be retained. Mr. Noble explained there is approximately \$3.7 million in the reserve account. The item is worded in such a manner that if the ability to retain interest income is not maintained, the accounting shall be returned to Montana Tech's Auxiliary Enterprise fund. Approval of the item rescinds Item 43-901-R0684, which placed the accounting of the program at Montana Tech. On motion of Regent McCarthy, the item was approved.

Mr. Noble next reviewed Item 51-902-R0686, Budget Amendments; Office of Commissioner of Higher Education. Mr. Noble explained the three budget amendments contained in the item have been submitted to the special session of the legislature. Documentation for the budget amendments is set out on the item.

Mr. Noble asked the item be amended to include \$50,000 to the office of Commissioner of Higher Education for the administration of the Carl D. Perkins Scholarship fund. Reports have been made at previous meetings on the program, which will provide scholarships to outstanding high school students to encourage them to enter the teaching profession. Mr. Noble also noted the

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dollar amount of the budget amendment for indirect cost recovery should be amended from \$6,500 to \$11,186.

Because these amendments are submitted to the legislature in supplemental bill form, the usual budget amendment certification criteria are not needed. On motion of Regent Redlin, Item 51-902-R0686 was approved with the amendments recommended by Mr. Noble.

Item 51-001-R0686, Inventory and Validation of Fees; June 19, 1986; Montana University System, was reviewed by Mr. Noble. The report serves as a quick reference for documenting proper authorizations and accounting disposition of the revenues obtained from the several different types of fees and charges authorized by the Regents. Mr. Noble noted that Montana Tech's student union building use fee is included in the Inventory. That item was deferred at today's meeting. He requested the Inventory be amended to delete that fee, and recommended approval as amended. On motion of Regent Scully, the item was approved as amended.

Mr. Noble next presented the annual update of student cost of attending the Montana University System (on file). The report is based on certain assumptions, and shows a percentage increase over last year of 7.5%. The estimated costs do not include books, transportation, or added costs for special courses. While registration and tuition are uniform throughout the System, each campus has its own building fees and special fees, and some costs vary slightly from campus to campus.

Item 51-003-R0686, Program Transfers; 1985-86; Montana University System, was reviewed by Mr. Noble. He stated most of the transfers were required as

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a result of shifting of funds necessitated by the 2% call back of general funds by the Governor. There were no out-of-the ordinary transfers. On motion of Regent Scully, the item was approved.

Item 51-004-R0686, Program Transfers, 1986-87; Montana University System, was struck from the agenda. The 1986-87 transfers will not be submitted for action until the conclusion of the Special Session of the Legislature.

Item 51-002-R0686, Operating Budgets, 1986-87; Montana University System, was presented by Mr. Noble. He explained under normal conditions a much more comprehensive summary is presented. The summary has been reduced to the three pages before the Board because the only authority the System has to budget under now is H.B. 500. Approval of the System's operating budget is required under the Appropriation Act prior to July 1 of each year. The only thing the System can be sure of at this time is this is not the budget it will be working under. The actual figures will not be known until the end of the special session of the legislature. A revised operating budget will be brought to the Regents for approval at the September 1986 meeting.

Mr. Noble reviewed the attached schedules and the authorizations for budget amendments and program transfers contained in the item, and responded to Regents' questions. He also presented an up-date on the status of the System budget as a result of actions of the special session of the legislature. The general fund reduction to date is approximately \$8.7 million, excluding the pay plan funds.

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On motion of Regent Hurwitz, Item 51-002-R0686 was approved.

Mr. Bill Lannan presented Item 51-2001-R0686, Operating Budgets, 1986-87; Dawson Community College, Item 51-3001-R0686, Operating Budgets, 1986-87; Flathead Valley Community College, and Item 51-4001-R0686, Operating Budgets, 1986-87; Miles Community College. He explained these budgets are also based on H.B. 500, and are required for approval prior to July 1 of each fiscal year. No analysis will be presented until the special session of the legislature has adjourned. On motion of Regent Scully, the three items were approved.

Status Report on Northern Montana College Computer Financing

Mr. Noble referenced previous reports on NMC's computer financing efforts. He explained the intent was to obtain financing through private placement funds under the Regents' umbrella bond indenture. The banks wish to wait until the adjournment of the special session of the legislature before making commitments to loans. President Merwin noted this will not cause any hardship as long as NMC receives the equipment before the fall term. The Board will be kept informed on the progress of the project.

Commissioner's Report

At the Commissioner's request, Mr. Lannan reported on the status of the application to participate in the Carl D. Perkins Scholarship Program sponsored by the U.S. Department of Education. The program is intended to encourage outstanding high school students to pursue teaching careers. The Regents have been selected

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by the Governor to administer the program, and select the recipients for Montana. Mr. Lannan explained the requirements of the program, and requested authorization be granted to make application. On motion of Regent Redlin, authorization to submit the application for funds was approved.

Commissioner Krause gave a briefing on the studies being made of the University System. He noted the special session of the legislature has slowed progress on the studies, but a number of items are being developed. Campuses will provide data and narrative in a number of areas. The Chief Fiscal Officers and Chief Academic Officers held concurrent meetings on July 8, 1986, working with the Commissioner and Deputy Commissioner Noble, to establish additional guidelines. The appropriate data base information needs to be identified by the Chief Fiscal Officers.

Two outlines have been given to the presidents, one on merger of institutions, and the other dealing with closure of institutions. Dr. Krause stated he hoped those could be finalized by next week. Dr. Krause spoke briefly to concerns expressed by the presidents concerning the emphasis and direction of some areas of the studies. It was and is his intention to prepare an outline based on the assumption there would be a focus in the study on maintaining the System as it is now after criteria are developed. Commissioner Krause stated his goal is to determine what is best for the System for the longer term. It is essential to get data to the Regents so they can decide how the System should be modified, or whether it should be maintained, for future years. These topics cause consternation, and

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the workload is a serious drain on all the staff involved. Dr. Krause concluded with the help of campus personnel, the goals can be accomplished. He asked any president who wished to comment on the direction of the studies or the data gathering process feel free to do so.

Commissioner Krause responded to Regents' questions. He stated the timetable for completion of the studies is October 1, 1986. A workshop will be scheduled in mid-October for review and discussion of the studies. The data will not be distributed to the Regents piecemeal. He believed it to be important that the Regents receive the completed document in the interests of continuity. Regent Redlin asked if copies of the framework of the studies were available. Dr. Krause responded only the content outlines were completed at this time. Regent Redlin requested those be sent to her.

Regent Scully stated he believed three elements needed to be considered for successful completion of the studies. (1) data base; (2) drafting of the language to arrive at conclusions; and (3) dialogue necessary to arrive at appropriate conclusions relative to the data base or draft. Commissioner's staff and campus staff will have to devote a great amount of time to the process. Regent Scully concluded he would probably prioritize the list above by giving number 3 top priority. The final report must not be completed without having needed dialogue with the presidents.

Commissioner Krause concurred, but added a point does arrive when someone has to take the data and assume responsibility for the final product whatever the

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consequences. There will probably not be a consensus.

Regent Redlin asked if help in the form of an Academic Deputy would be available to the Commissioner. Dr. Krause responded with the present budget situation, that position in the Commissioner's office could probably not be filled before January 1987, if then. Outside help to assist with the studies may be brought in for some periods of time from the campuses. Dr. Krause stated he had every intent to utilize both the presidents and campus staff. Chairman Morrison noted staff in the Commissioner's office can not accomplish all the work required by the studies, and prepare for the 1987 legislative session in addition to the regular workload. He encouraged the campuses to actively participate in preparation of the information necessary to produce the completed studies.

Regent Scully stated he wished to commend the presidents, Chairman Morrison, Commissioner Krause, and Mr. Noble, Mr. Dunham, and others of the Commissioner's staff for the outstanding job they have done in presenting the System's needs and concerns to the special legislative session. He stated it is not an easy process, and all have done a great job.

The Council of Presidents, Board of Public Education, Office of Public Instruction, Faculty Association, and Montana Associated Students had no report.

Regular Agenda

On motion of Regent Birkenbuel, the following items were approved:

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Item 51-100-R0686, Staff; University of Montana
(With Addendum attached to and
made a part of these minutes)
(Includes 2 post-retirement
contracts)

Item 51-106-R0686 Resolution Concerning the
Retirement of Richard H. James,
Professor of Drama, School of
Fine Arts; University of Montana

Item 51-107-R0686 Resolution Concerning the
Retirement of Mitsuru J.
Nakamura, Professor of
Microbiology; University of
Montana

Item 51-108-R0686 Resolution Concerning the
Retirement of Richard E.
Reinholtz, Associate Professor of
Art, School of Fine Arts;
University of Montana
1986-87 Faculty Roster;
University of Montana (submitted
for informational purposes only)

Item 51-200-R0686 Staff; Montana State University

Item 51-201-R0686 Post-retirement Contract, Albert
Suvak; Montana State University
Post-retirement Contract, Irving
E. Dayton; Montana State
University

Item 51-300-R0686 Staff; Agricultural Experiment
Station

Item 51-400-R0686 Staff; Cooperative Extension
Service

Item 51-500-R0686 Staff; Montana College of Mineral
Science and Technology

Item 51-501-R0686 Degrees, on recommendation of the
faculty May 1, 1986; Montana
College of Mineral Science and
Technology

Item 51-500A-R0686 Staff; Montana Bureau of Mines
and Geology

Item 51-600-R0686 Western Montana College Faculty
Roster; 1986-87
(Submitted for Informational
Purposes Only)

Item 51-700-R0686 Staff; Eastern Montana College
(As amended)

June 19-20, 1986

Item 51-800-R0686 Staff; Northern Montana College
(includes 3 post-retirement
contracts)

The meeting adjourned at 12:10 p.m. The next regularly scheduled meeting of the Board of Regents is July 31-August 1, 1986, in Helena, Montana.

APPROVED:

Chairman, Board of Regents of Higher Education, Montana University System

ATTEST:

Carole House
Secretary