

MINUTES OF THE BOARD OF REGENTS
OF HIGHER EDUCATION
MONTANA UNIVERSITY SYSTEM
September 13, 1982

The meeting of the Board of Regents of Higher Education was called to order by Chairman Jeff Morrison at 10:40 a.m. on Monday, September 13, 1982, in the conference room of the Montana University System, 33 South Last Chance Gulch, Helena, Montana, following an executive session on litigation.

Chairman Morrison stated that without objection all matters on the committee agenda would be heard by the full Board. This would enable the Regents to complete the agenda prior to the 1:00 p.m. meeting of the State Board of Education.

Roll call was taken. Regents present: Morrison, Pace, Knight, Redlin, Keck, Evans and Hurwitz. Regents absent: None. Also present was Commissioner of Higher Education Irving E. Dayton.

Chairman Morrison called for additions or corrections to the minutes of the last meeting. None were stated, and the minutes of the July 30, 1982 meeting were ordered approved.

Item 37-002-R0982, Annual planning report; Montana University System was presented by Commissioner Dayton. Dr. Dayton explained this item implements the long range planning procedures outlined in the response to Senator Matt Himsel's letter on the System's preparation for enrollment fluctuations. On motion of Regent Keck, the item was approved.

The draft tuition proposal before the Budget Committee was explained by Deputy Commissioner Jack Noble (on file). Mr. Noble noted that the proposal is presented at this time for discussion only. It is the intention that there be ample opportunity for discussion among all interested parties and no action will be taken on the proposal until the December meeting of the Regents. Mr. Noble reviewed the proposal, concluding that the net effect is an increase of one dollar per credit hour for in-state tuition, and an increase of two dollars per credit hour for out-of-state tuition.

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Responding to a request from Chairman Morrison, Mr. Noble next distributed a memorandum (on file) outlining three tuition alternatives to increase out-of-state tuition above the level recommended in the draft proposal just discussed. The alternatives provide an analysis of increasing out-of-state tuition by \$3 per credit hour, \$3.50 per credit hour, and \$4 per credit hour, and the revenues that would be generated by each increase.

In discussion it was noted that recent articles on tuition increases nationally indicate that even with the proposed out-of-state tuition increases Montana would not be out of line, and perhaps would be a little lower than the national average. In response to a question from President De Money it was explained that the three-to-one correlation between in- and out-of-state tuition used in the original tuition proposal was similar to that used by peer institutions. The Regents' policy on setting out-of-state tuition, which states that tuition should cover "costs of education" was discussed. Also discussed was the importance of out-of-state students to the educational mix at units of the Montana University System, and what effect increasing out-of-state tuition would have on the units' ability to attract out-of-state students.

Chairman Morrison stated that the Regents' position in the past has been that out-of-state tuition should at the minimum pay the full costs of education, and that is the direction that has been followed. Under current Regents' policy, "costs of education" in this context include instructional and academic support, but not physical plant.

Regent Pace asked if review of peer states plays an important part in setting tuition in Montana, and was told that it does, in conjunction with costs of education considerations. Regent Pace stated she would personally prefer that tuition increases be determined based on costs of education and the economic picture in Montana. If that economic picture

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is better than in surrounding states, that should be considered in setting tuition to avoid levying additional tuition charges against the students. Regent Redlin commented that if the purpose of increased tuition is to increase revenue, but results in reduced student population, then the original purpose would be defeated. Regent Redlin asked if there are any figures to show the effect on enrollment of previous tuition increases. Mr. Noble responded that national studies indicate that for every ten per cent increase in tuition costs there is a two per cent loss in enrollment. This of course varies by institution.

Commissioner Dayton summarized the discussion, noting that it is probably necessary to move tuition somewhat to recognize the effects of inflation. It is also important to recognize that out-of-state students make a contribution to education of Montanans. The proposals will be carefully weighed prior to action at the December meeting.

Chairman Morrison asked if anyone present in the audience wished to comment. Gale Hart, President, Associated Students of Eastern Montana College, rose to present a resolution (on file) in opposition to the proposed tuition increase. Ms. Hart explained the resolution was unanimously passed by members of the Student Advisory Council in their meeting held prior to the meeting of the Board.

Item 37-001-R0982, Inventory and Validation of Fees, September 13, 1982 Montana University System was reviewed, along with the annual update of student cost of attending the Montana University System. It was noted that the cost to a student attending a unit of the Montana University System has increased nine per cent over last year. The figure reflects the increases in required tuition and fees, room, and board but does not include books, transportation, or added costs for special courses. The Board's attention was also called to Montana State University's Family Housing rates listed in the item. Those costs should be amended to read "Per Month" rather than "Per Quarter". On motion of Regent Pace, Item 37-001-R0982 was approved as amended.

Item 37-003-R0982, Program Improvement Requests; Montana University System was reviewed by Deputy Commissioner Noble and discussed by the

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Board and the presidents. Several amendments were made to the item, including substitution of the Water Resources Center for the Electron Microscope request by Montana State University; a revised request was approved expanding the "Writing Across the Curriculum" proposal to a System request; the addition of a statement on recovery of indirect costs, and the addition of a sum to be agreed on by Eastern Montana College and the University of Montana to meet library needs for the cooperative MBA program in Billings.

On motion of Regent Darla Keck, Item 37-003-R0982 was approved as amended. The Commissioner's office was instructed to incorporate the amendments into the item and forward it to the executive branch as the Regents' program improvement and modification request for the coming biennium. The item should carry a footnote indicating that the System requests are not in priority order.

President Bucklew, University of Montana, reviewed the University's problem with funding the clinical portion of the pharmacy program. He requested authorization to pursue a formula adjustment to cover the high costs of that portion of the program. It was agreed that if a review of peer institutions substantiate a change in funding mechanism for the clinical portion of the pharmacy program, such a proposal could be brought back to the Board for consideration in the budgetary negotiations. Chairman Morrison stated this is not intended to open this approach for other programs on campuses, and if a proposal is presented, it will be carefully scrutinized by the Board.

Paul Dunham reported on the System request to establish a computer network and his review of the computer acquisition requests contained in the program improvement package. He stated the units' requests are compatible with the proposed network, and will enhance the network if the System is able to establish it. Chairman Morrison commented that the Board's main concern in this area is that computer acquisitions throughout the System be planned so they are compatible with one another. Mr. Dunham explained how the computer network will help accomplish this, in addition to providing expanded access to students at all units. The

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network would also enable the System to utilize the mass storage capacity of the computer facilities of the state of Montana located in Helena, and thus reduce the need to continually expand the System's facilities to provide storage.

Commissioner Dayton and Deputy Commissioner for Academic Affairs Carrol Krause commented on the revised "Writing Across the Curriculum" System proposal. Commissioner Dayton voiced his strong support of the proposal, stating it is his belief that this proposal is one of the most outstanding opportunities to improve the quality of education in the System that has been put forward in recent years.

At the request of Regent Lewy Evans, Chairman of the Capital Construction Committee, President Tietz, Montana State University, explained that Item 37-301-R0982, Montana Agricultural Experiment Station Land Trade is an acre for acre trade which is requested to consolidate the holdings of the MAES on the Red Bluff Ranch near Norris, Montana. On motion of Regent Evans, the item was approved.

Regent Evans stated that the next three items for the Board's consideration are additions to the agenda of the Capital Construction Committee. Each was reviewed and discussed. On motion of Regent Evans, the following items were approved:

- Item 37-701-R0982, Authorization for Commissioner to Enter Easement Agreement on Behalf of Eastern Montana College with Certain Landholders on Mountain View Boulevard, Billings, Montana; Eastern Montana College
- Item 37-702-R0982, Purchase of Real Property, Eastern Montana College
- Item 37-801-R0982, Authorization to increase spending authority -- Parking Lot Construction (Ref. Item 35-801-R0482); Northern Montana College

Regent Mary Pace reported the Curriculum Committee received Item 37-202-R0982, A Proposal for a Bachelor of Arts in Music, Montana State University for consideration at a future meeting.

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The Collective Bargaining and Community College and Vocational Educational Committees had no report.

On motion of Regent Mary Pace, the gubernatorial appointment of Vernon Westlake to the Local Executive Board, Montana State University (an addition to the agenda) was confirmed.

The proposed calendar of future meeting dates was presented by Commissioner Dayton who explained this calendar would establish eight meeting dates for the Board through September, 1983. Regent Pace requested that the philosophy of the number of Regents' meetings held each year be added to the Regents' workshop agenda. It was agreed to approve the October 29, 1982 Regents' meeting in Missoula, the December 10, 1982 meeting in Helena, and defer action on the remainder of the calendar until after the workshop.

Commissioner Dayton reported on the cross enrollment agreement between Montana College of Mineral Science and Technology and Montana State University. The agreement provides that a member of the Montana State University faculty will teach military science courses at Butte for students in Tech's new ROTC program.

President Fred DeMoney, Montana Tech, was asked to report on enrollments. Dr. DeMoney stated that at the end of registration Montana Tech's student population appears to be up approximately ten per cent to 2,216. This percentage is based on head-count. Petroleum Engineering is the most heavily enrolled course, with over 400 students; Business is next, with approximately 190. President DeMoney concluded, stating the engineering program is up twelve per cent, with most of the increase attributed to petroleum engineering.

The Council of Presidents had no report.

Archibald Alexander, Montana State University, member of the Faculty Association, reported that the association held several meetings last year. The association plans to begin meeting again soon, and will have several items to discuss with the Board.

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Gale Hart, President ASEMC, reported that the Student Advisory Council has scheduled a conference on October 22-24, 1982 at Montana State University. Ms. Hart extended an invitation to the Regents to participate in the conference. Information on the conference will be mailed out in the near future. Ms. Hart also reported that the four colleges in the University System will form a coalition to hire a lobbyist for the 1983 session. They hope to have that position filled by the end of October, 1982. University of Montana and Montana State University will each have their own lobbyist.

Commissioner Dayton reported that Regent Elsie Redlin has been designated legislative liaison representative with the Association of Governing Boards. Regent Mary Pace has been appointed the Regents' representative on the Office of Public Instruction's "Task Force on Excellence".

On motion of Regent Darla Keck, the following were approved:

- Item 37-100-R0982, Staff, University of Montana with Addendum
- Item 37-101-R0982, Resolution Concerning the Retirement of Earle C. Thompson, Professor and Dean of Library Services, University of Montana
- Item 37-200-R0982, Staff, Montana State University
- Item 37-201-R0982, Retirement of James D. Gough, Jr., Montana State University
- Item 37-300-R0982, Staff, Agricultural Experiment Station
- Item 37-400-R0982, Staff, Cooperative Extension Services
- Item 37-500-R0982, Staff, Montana College of Mineral Science and Technology
- Item 37-501-R0982, Professor Emeritus Status for Professor Willis M. Johns, Montana College of Mineral Science and Technology
- Item 37-500A-R0982, Staff, Montana Bureau of Mines and Geology
- Item 37-600-R0982, Staff, Western Montana College, amended to correct the title of Thomas A. Rippingale from Assistant Instructor to Assistant Professor.
- Item 37-700-R0982, Staff, Eastern Montana College
- Item 37-800-R0982, Staff, Northern Montana College

The meeting adjourned at 11:55 a.m.

The Board of Regents and the Board of Public Education convened as the State Board of Education in the Governor's Conference Room, State Capitol, Helena, Montana at 1:00 p.m.

The next meeting of the Board of Regents will be held on October 29, 1982 in Missoula, Montana.

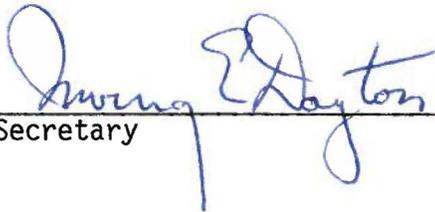
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Signature page (page 8) for minutes of September 13, 1982 Board of Regents' meeting.

APPROVED:



Chairman, Board of Regents of Higher
Education, Montana University System



Secretary