Montana University System
Expenditures per FTE

<table>
<thead>
<tr>
<th>Institution</th>
<th>FY09 Actual</th>
<th>FY10 Actual</th>
<th>FY11 Actual</th>
<th>FY12 Actual</th>
<th>FY13 Budgeted</th>
<th>Growth Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>DCC</td>
<td>8,905</td>
<td>8,982</td>
<td>8,823</td>
<td>10,902</td>
<td>10,046</td>
<td>3.1%</td>
</tr>
<tr>
<td>FVCC</td>
<td>7,839</td>
<td>7,151</td>
<td>7,478</td>
<td>8,474</td>
<td>8,756</td>
<td>2.8%</td>
</tr>
<tr>
<td>MCC</td>
<td>10,926</td>
<td>10,713</td>
<td>10,793</td>
<td>11,102</td>
<td>11,528</td>
<td>1.3%</td>
</tr>
<tr>
<td>MSU-Bozeman</td>
<td>12,600</td>
<td>12,826</td>
<td>12,244</td>
<td>12,418</td>
<td>13,192</td>
<td>1.2%</td>
</tr>
<tr>
<td>MSU-Billings</td>
<td>9,310</td>
<td>9,240</td>
<td>8,788</td>
<td>8,858</td>
<td>9,391</td>
<td>0.2%</td>
</tr>
<tr>
<td>MSU-Northern</td>
<td>12,361</td>
<td>12,269</td>
<td>12,371</td>
<td>12,371</td>
<td>12,357</td>
<td>0.0%</td>
</tr>
<tr>
<td>MSU-Great Falls COT</td>
<td>7,526</td>
<td>7,231</td>
<td>7,189</td>
<td>7,110</td>
<td>7,275</td>
<td>-0.8%</td>
</tr>
<tr>
<td>UM-Missoula</td>
<td>10,456</td>
<td>10,600</td>
<td>10,564</td>
<td>11,014</td>
<td>12,036</td>
<td>3.6%</td>
</tr>
<tr>
<td>UM-Tech</td>
<td>11,383</td>
<td>11,347</td>
<td>11,055</td>
<td>11,532</td>
<td>11,515</td>
<td>0.3%</td>
</tr>
<tr>
<td>UM-Western</td>
<td>10,262</td>
<td>9,421</td>
<td>9,020</td>
<td>9,312</td>
<td>10,200</td>
<td>-0.2%</td>
</tr>
<tr>
<td>UM-Helena</td>
<td>7,367</td>
<td>6,872</td>
<td>6,024</td>
<td>6,328</td>
<td>7,418</td>
<td>0.2%</td>
</tr>
<tr>
<td>MUS Average</td>
<td>9,903</td>
<td>9,696</td>
<td>9,486</td>
<td>9,947</td>
<td>10,338</td>
<td>1.1%</td>
</tr>
</tbody>
</table>